



Who Works in Transit? Establishing a Baseline of Transit Workforce Diversity



DATE
September 3, 2024



TIME
12:00-12:30P.M. (PT)

0.5 PDH

Asha Weinstein Agrawal, PhD
Research Associate & Education Director, MTI

Evelyn Blumenberg, PhD
Professor
Director, Lewis Center for Regional Policy Studies in the Luskin School of Public Affairs, UCLA

Anastasia Loukaitou-Sideris, PhD
Distinguished Professor
Interim Dean, Luskin School of Public Affairs, UCLA

@MinetaTrans

@MinetaTransportation

#MTIResearchSnaps

Thank you to the many experts who offered project advice and support

Lina M. Aragon (Palm Trans and Latinos in Transit), Prem Bajaj (BART), Alva Carrasco (Burns Engineering and Latinos in Transit), Elizabeth Carter (Rio Metro Regional Transit District and Latinos in Transit), Michele DiFrancia (Parsons Corporation and WTS San Francisco), José C. Feliciano, Jr. (Greater Cleveland RTA and Latinos in Transit), Jamaine Gibson (Amalgamated Transit Union), Scott Giering (Federal Transit Administration), Herold Humphrey (Jacobs), Rosa Medina-Cristobal (Dallas Area Rapid Transit and Latinos in Transit), Nicole Payne (Federal Transit Administration), Michael Pimentel (California Transit Association), April Rai (Conference of Minority Transportation Officials), Nicholas Sun (Federal Transit Association), Dawn Sweet (Federal Transit Association), and Jannet Walker-Ford (WSP and WTS International).

Research Objectives (as requested by APTA)

1. Provide baseline data on the status of the racial/ethnic and gender diversity of the transit agency workforce in the U.S., through analysis of EEO data submitted to the FTA
2. Identify potential barriers to, and promising practices for, diversifying the transit workforce

Today's Presentation

- Transit agency workforce diversity (EEO data)
- Transit agency diversity practices (original survey data)
- Recommendations

EEO Data Analysis

FTA EEO Data Requirements

To meet federal EEO law, FTA requires employee demographic reports from transit operators with 100+ employees that receive significant federal funds

Operators must submit an “EEO program plan” that includes data on the race and sex of their transit-related workforce (including contractors), broken out by job classification

Value of the FTA EEO Data

The data permit national
and
longitudinal analysis

EEO Data Analyzed

- EEO Program Plans from 2018/20 and 2022 reporting cycles (received through FOIA requests)
- Of the 218 plans received, 152 contained usable workforce demographics data

EEO Data Quality Challenges

Problem

Examples

Missing data

- Data not disaggregated by job category
 - Data not submitted for some job categories
-

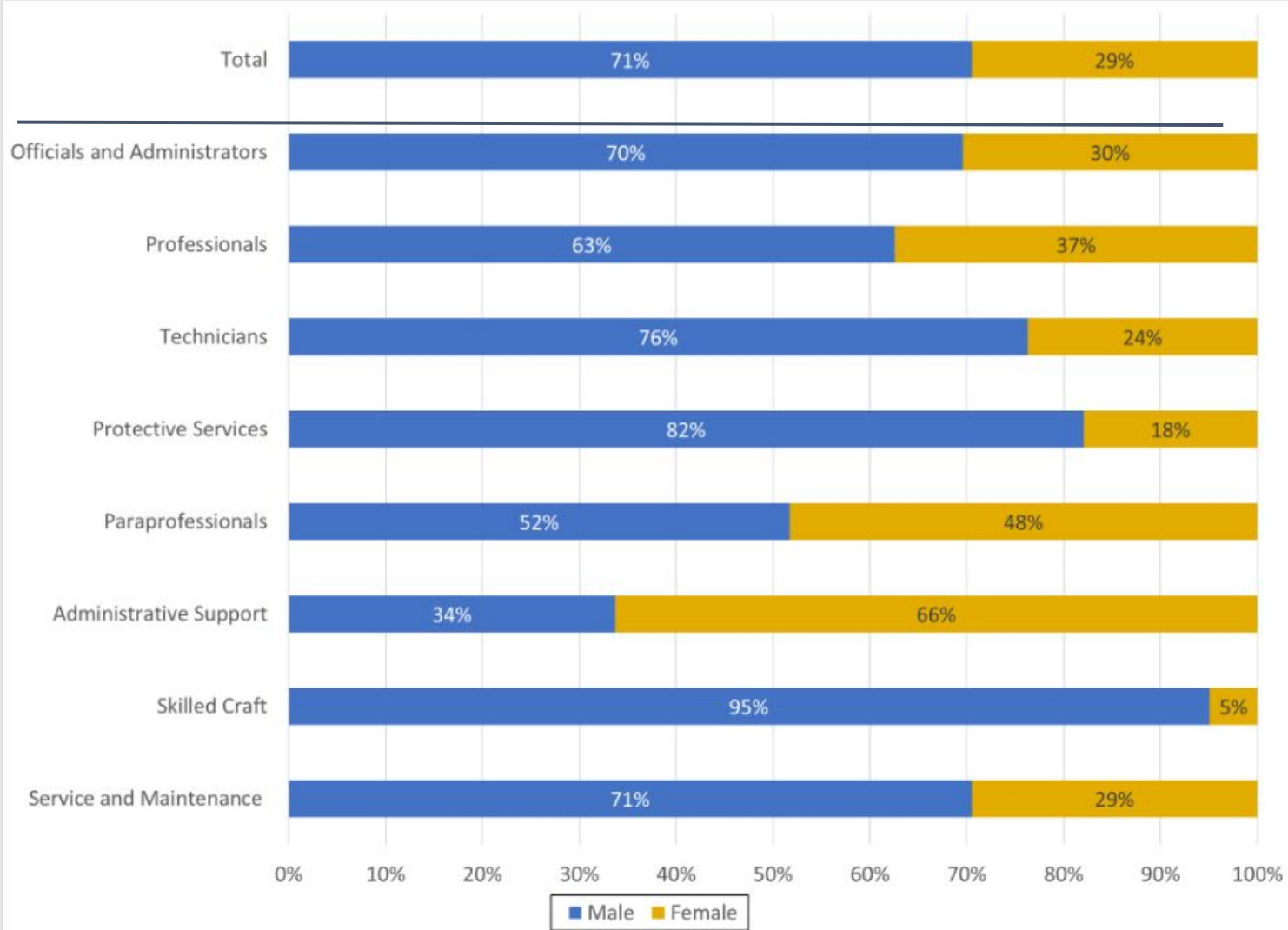
Inaccurate data

- Data submitted for a larger pool of workers than just transit
 - Data reported for multiple years instead of one year
 - Agencies submit data for wrong job categories
 - Employees missed because cannot be required to self-report
-

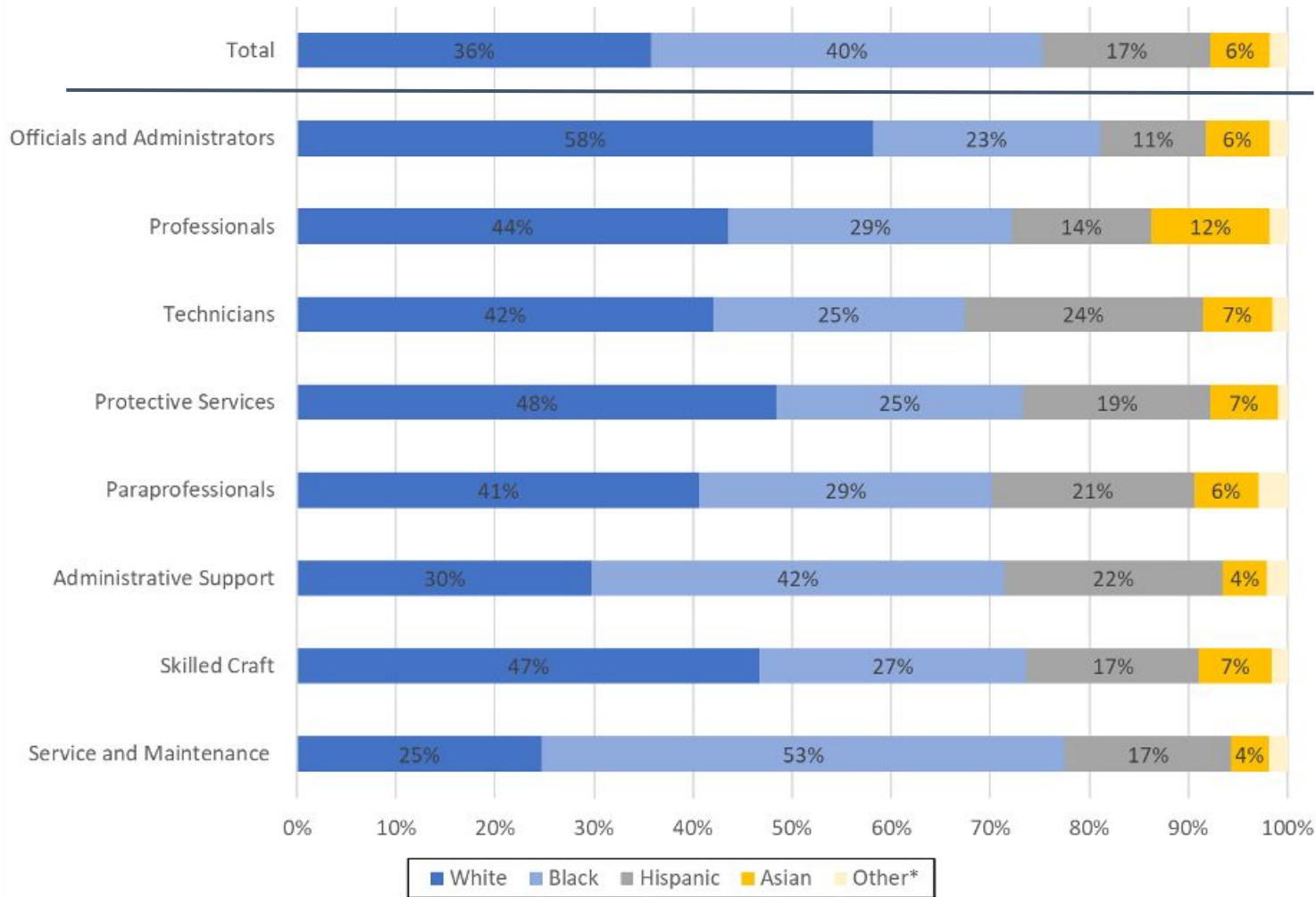
Data format

- Data submitted in pdf format only
- Illegible data (pdf with low resolution and small font)
- Data provided as percentages rather than raw numbers

Sex, by job type



Race and ethnicity, by job type



*Other includes American Indian/Alaska Native, Native Hawaiian and other Pacific Islander, and multiracial

Utilization rates by race, ethnicity, & sex, by job type

Job Category	White		Black		Hispanic		Asian	
	M (%)	F (%)	M (%)	F (%)	M (%)	F (%)	M (%)	F (%)
<i>Total workforce</i>								
Officials and managers								
Professionals								
Technicians								
Administrative support workers								
Craft workers								
Service workers								

>100% = overutilization; 80% to 99% = parity; <80% = underutilization

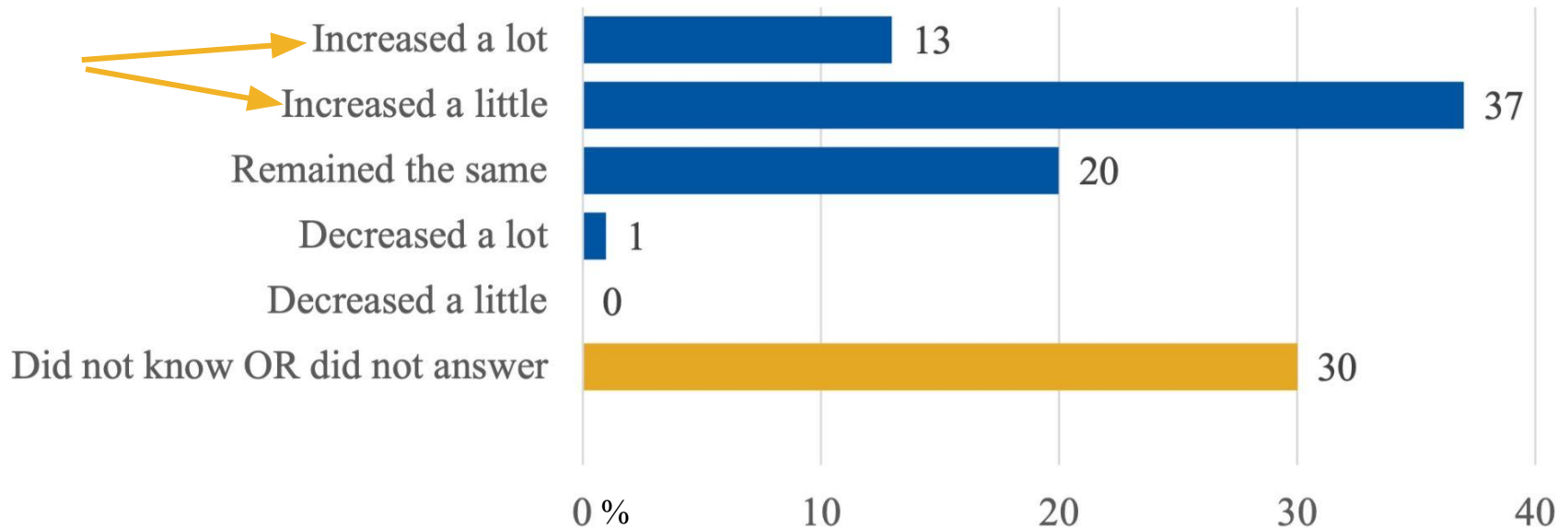
Data sources: EEO transit agency reporters and U.S. Census Bureau.

Analysis of Survey Data

Survey Methodology

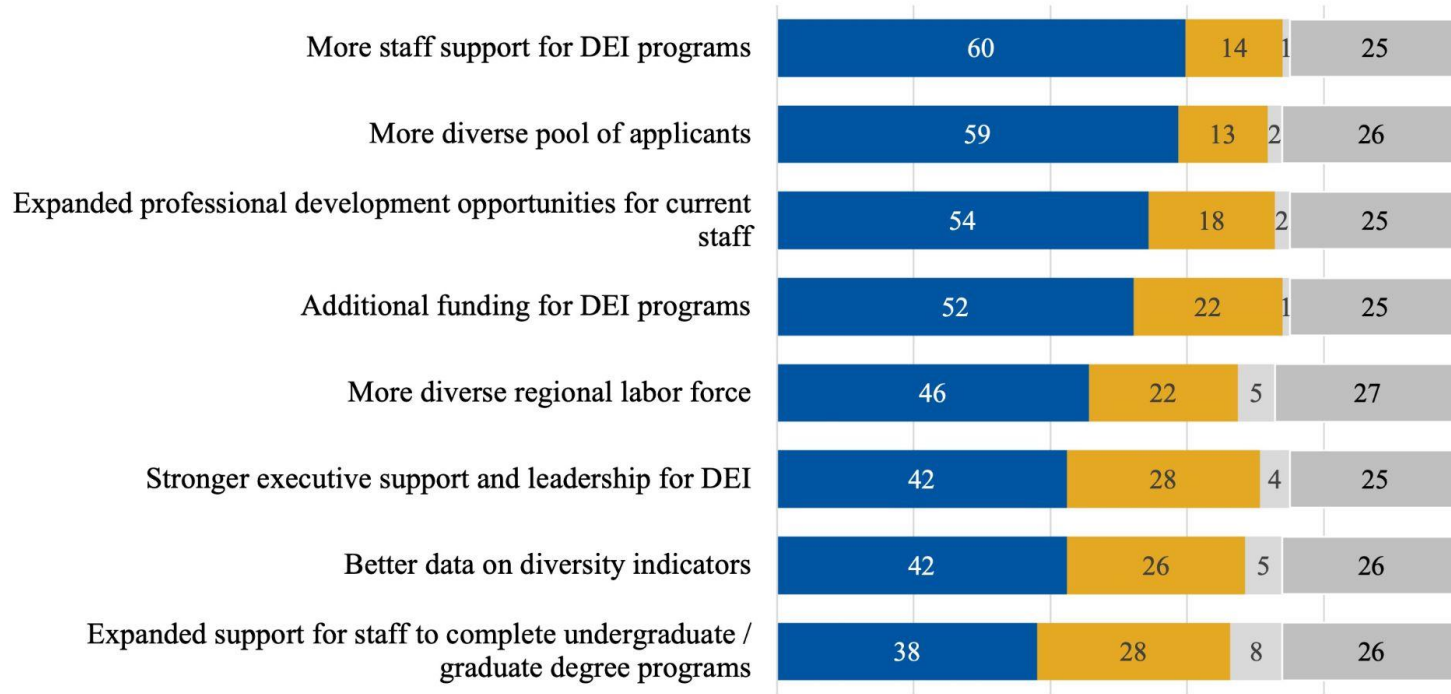
- Recruitment: Invitation sent to the HR Directors of 544 public transit agencies that were APTA members
- Sample: 92 responses from 68 public transit agencies, 27 of which were from the largest 50 transit agencies
- Survey questions: Diversity data use and collection, status of workforce diversity and diversity efforts, barriers to improving workforce diversity, recommendations to increase workforce diversity

Perceptions of Change in Workforce Diversity (% of respondents)



N=92 respondents

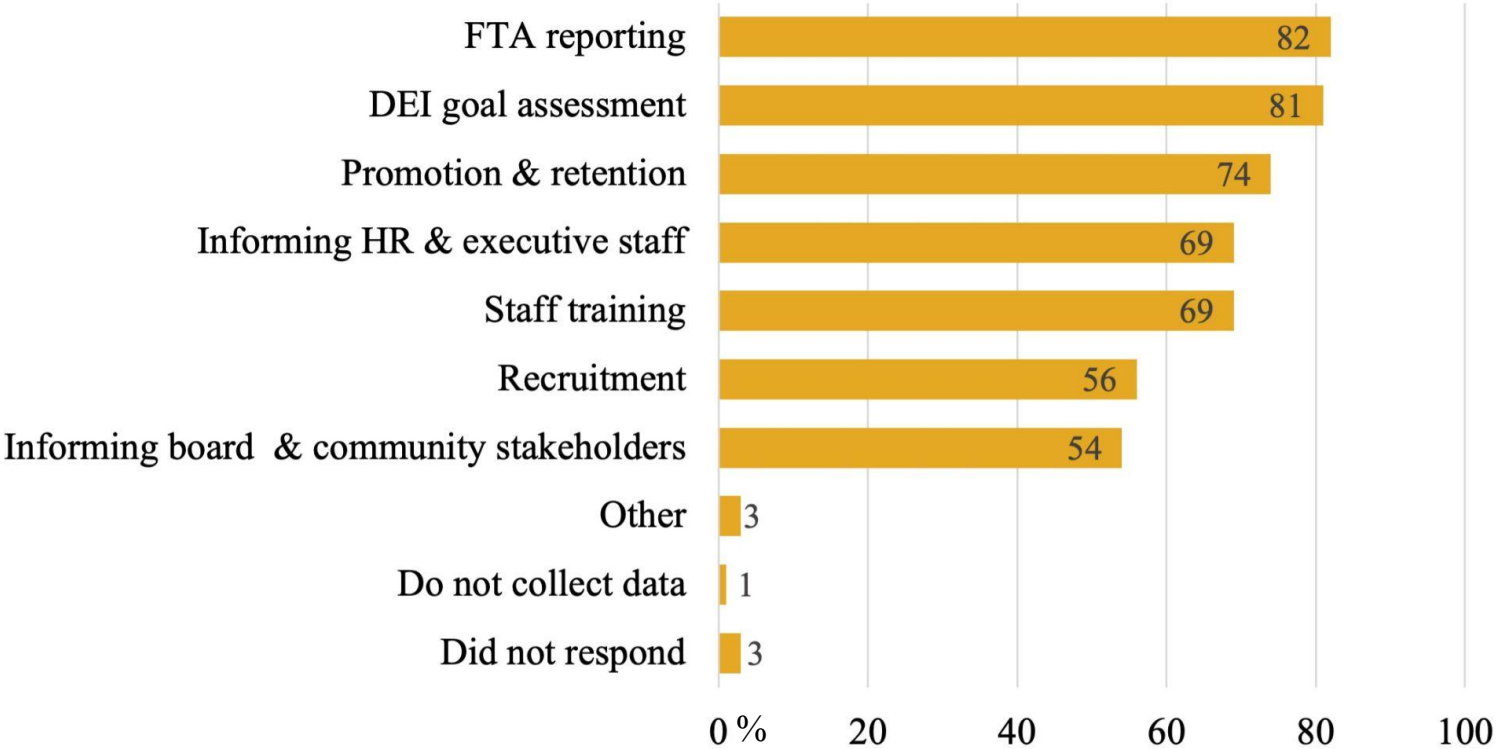
Perceived Helpfulness of DEI Strategies (% of respondents)



N=92 respondents

■ Very helpful ■ Somewhat helpful ■ Not helpful ■ Did not respond

Extent and Use of Workforce Diversity Data (% of agencies)



N=68 agencies

Recommendations

Workforce development

Staffing and resources: More is always good; also. Develop in-house expertise (rather than using consultants)

Recruitment: Design marketing strategies to highlight the diverse careers available in transit. Work with local high-schools, trade schools, and colleges w/many minority students.

Develop in-house talent: Ongoing professional development opportunities for employees in every job category. Also, job shadowing to let people learn about different job opportunities within the agency.

Diversity data collection & analysis

FTA EEO program plans are an excellent tool, but implementation can be improved:

- Help agencies develop better tools for monitoring workforce data
- More carefully audit the the plans submitted to ensure data quality
- Require that workforce data be submitted in a spreadsheet format
- Encourage more employees to self-report about themselves

Develop a process for a regular review of industry-wide EEO data. This could come from within USDOT, from APTA, or perhaps another organization that advocates for diversity in the transit workforce.

Resources

Report available from the Mineta Transportation Institute [here](#)

Contact: Asha Weinstein Agrawal, PhD
asha.weinstein.agrawal@sjsu.edu

Anastasia Loukaitou-Sideris, PhD
sideris@ucla.edu

Evelyn Blumenberg, PhD
eblumenb@ucla.edu

Thank you for joining us for

Who Works in Transit? Establishing a Baseline of Transit Workforce Diversity

For more MTI events and webinar visit <https://transweb.sjsu.edu/events>.

Learn more about the online Graduate Program in Transportation Management that MTI supports at one of our upcoming information sessions: <https://transweb.sjsu.edu/education/graduate-events>

Have a suggestion for a webinar topic you'd like to see featured?
Email alverina.weinardy@sjsu.edu

 @MinetaTrans

 @MinetaTransportation

#MTIResearchSnaps

